

# ZAMFARA STATE ACTION ON BUSINESS ENABLING REFORMS (SABER)

## IMPLEMENTATION PROGRESS REPORT ON 2023 BUSINESS ENABLING REFORMS ACTION PLAN (BERAP)

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Responsible MDA	Contributing MDAs	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
1	<b>Improved transparency in Land Administration and Land-based Investment Process</b>	(i) To enhance the administration and management of land in the State; (ii) To improve transparency of property registration and unlock capital from this asset class.	A.1. Develop and adopt a long-term vision, goals and strategic directions for land and property administration in the State	Develop a high level strategy document defining a shared vision, measurable goals and strategic direction for land and property administration in the State	Directorate of Lands & Survey (DLS) and Ministry of Housing & Urban Development (MHUD)	Zamfara Geographical Information System (ZAGIS)	1-Jan-23	31-Dec-23	Ongoing - delayed - This reform action is aimed at providing strategic directions for land administration in the state.	The process was delayed due to transition	Coordinating Secretariat will organize a technical session in July 2024 to address the issue. At the same time it has featured in the ongoing 10 year State Development Plan exercise
A.2. Establish and build consensus among relevant MDAs on institutional and policy reforms being proposed and/or implemented including but not limited to developing and maintaining digital titling of all landed properties in the State			Ensure at least 50% of buildings in 2 major towns (Gusau, & T/Mafara) are enumerated and recorded	DLS & MHUD	ZAGIS	1-Jan-23	30-Jun-23	Ongoing - This reform action is aimed at enumeration and registering land and property in the two selected towns.	Gusau town has been completed, but Talata Mafara is still on going (causes of delay in completion is security challenges)	Talata Mafara was dropped due to security issues and now the exercise will continue in Kaura Namoda town	

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			B.1. Publish the process for obtaining CofO including all relevant MDAs, time frames and costs on the State official website	ZAGIS shall provide comprehensive information on the process of obtaining Certificate of Occupancy in Zamfara State. The user, beneficiaries and recipients of the reform include applicants for land CofO, investors and business Owners	ZAGIS	Ministry of Housing & Urban Development	1-Jan-23	31-Jan-23	Completed - This action provides all the processes involved in obtaining CofOs including fees and timelines	All the processes for obtaining CofOs was published on the state official web site "www.zamfara.gov.ng", "www.saber.zm.gov.ng" and "www.zagis.zm.gov.ng"	Not Applicable
			B.2. Publish the process for obtaining construction permit including all relevant MDAs, time frames and costs on the State official website	Provide comprehensive information on the process of obtaining Construction permits in the State. The user, beneficiaries and recipients of the reform include applicants for construction permit, investors and business owners	MHUD	Zamfara Urban & Regional Planning Board (ZUREPB)	1-Jan-23	31-Jan-23	Completed - This action provides all the processes involved in obtaining Construction permit including fees and timelines	All the processes for obtaining Construction permit was published on the state official web site "www.zamfara.gov.ng", "www.saber.zm.gov.ng" and "www.zagis.zm.gov.ng"	Not Applicable
			B.3. Develop the Terms of Reference (ToR) for creation of data-centric digital archive of CofOs with a searchable index in accordance with international standards	Ensure end-to-end processing of land transactions at the data center and digital archiving of the electronically signed registered CofOs and other instruments	DLS	ZAGIS	1-Jan-23	30-Jun-23	Completed - This reform action provide digital archive of registered CofOs	The terms of reference has been developed and published on the state official web site "www.zamfara.gov.ng"	Not Applicable

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			B.4. Digitization and indexation of existing CofOs in a digital archive	Ensure at least 75% of existing certificates are digitized and archived.	ZAGIS	SABER Coordinating Secretariat	1-Jan-23	30-Jun-23	Ongoing - This action will digitized and archived all existing certificates in the state	The exercise has since commenced and now over 7,000 existing CofOs were digitized and achieved. The delay was caused by the previous administration's policy on the revocation of all existing CofOs	The exercise is a continuous in nature. Therefore, it will keep updating
			C. Establish Framework for Responsible and Inclusive Land Intensive Agriculture (FRILIA)	(i) Set-up FRILIA Steering develop FRILIA document to address challenges in Land Committee to administration for Agricultural and Industrial purposes in the State; (ii) create a Multi-stakeholders' platform (MSP) for consultation on key issues	Ministry of Agriculture (MoA)	Zamfara Agricultural Development Project (ZADP), DLS, MHUD, Ministry of Commerce (MoC)	25-Jan-23	30-Jun-23	Completed - This action is to establish FRILIA Steering and Technical committees	The framework has been established, Steering Committee and Technical committees on FRILIA has been inaugurated and since commence action. The framework and committees compositions were all published on the state official web site "www.zamfara.gov.ng"	Not Applicable
			C.1. Issuance of Executive Order on FRILIA	The Steering Committee shall develop an Executive Order on FRILIA for review by the Ministry of Justice, before execution by the Governor.	MoA	SSG Office & Ministry of Justice	3-Jul-23	31-Jul-23	Completed - This reform action provided an Executive Order for FRILIA	The Executive Order has been issued by the Governor and published on the state official web site "www.zamfara.gov.ng"	Not Applicable

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			C.2. Adoption and implementation of the FRILIA	FRILIA Steering Committee shall ensure the adoption and implementation of FRILIA in the State	MoA	ZADP	1-Aug-23	31-Aug-23	Completed - To adopt and implement FRILIA in the state	FRILIA executive ordder has been adopted and implemented in the state. The committee were trained on the expected result desired on them.	The committee has commence work, they prepare their action plan which has been approved by the Steering Committee

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2	<b>Improved infrastructure for enhancement of business-enabling environment (regulatory framework for private investment in fibre optic infrastructure)</b>	To Strengthen the digital economy through enhanced fast, reliable and accessible fixed broadband to incentivised operators for the deployment of fixed broadband in the State.	A. Passing of legislation/regulation to adopt aggregate fees charged for broadband deployment on a per liner meter basis at a maximum of NGN145 per meter	Provide Executive Order on broadband fees to a Law duly passed by the State House of Assembly (HoA)	Zamfara Urban & Regional Planning Board (ZUREPB)	SSG Office, HoA & Ministry of Justice	1-Jan-23	31-June-2023	Completed - This action is aimed at providing Executive Order on broadband fees in the state	Executive Order was issued for the adoption of aggregate fees charged for broadband deployment on a per liner meter basis at NGN145 per meter and published on the state official web site "www.zamfara.gov.ng"	Not Applicable
A.1. maintenance of the aggregate per linear meter fees for broadband deployment			Ensure a law that caps the Right of Way tariff at not more than N145 per linear meter is enacted.	ZUREPB	SSG Office, HoA & Ministry of Justice	31-Mar-23	28-Apr-23	Completed - This reform action stated the caps for RoW tariff at not more than N145/linear meter	Executive Order was issued by the Governor on that effect and published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	Not Applicable	
B. publication of Right of Way (ROW) process			Publish the ROW process on the State website	ZUREPB	SABER Coordinating Secretariat	1-Jan-23	31-June-2023	Completed - This reform action is to provide the RoW information accessible via state official web site	The ROW process was published on the state official web site "www.zamfara.gov.ng"	Not Applicable	
B.1 Establishment of framework for the ROW process in the State			Establish a framework for ROW deployment across the State	ZUREPB	SABER Coordinating Secretariat & Federal Ministry of Works & Housing	1-Jan-23	31-June-2023	Completed - This action provides framework for RoW deployment.	The framework for the ROW has been established and published on the state official web site "www.zamfara.gov.ng"	Not Applicable	

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			B.2. Publish on the state official website, the process for obtaining ROW including all relevant MDAs, timeframes, and costs	Publish all ROW related processes and fees on the State website.	ZUREPB	SABER Coordinating Secretariat	1-Jan-23	31-June-2023	Completed - This reform action is aimed at providing the RoW related processes and fees on the state web site	All process for obtaining the RoW has been published on the state official web site "www.zamfara.gov.ng"	Not Applicable
			C. deployment of non-Gigabit Passive Optical Network (GPON) fibre optic cable kilometres	Ensure deployment of GPON fibre infrastructure across the State in at least 500km across the State.	ZUREPB & ZITDA	SABER Coordinating Secretariat	1-Jan-23	30-Jun-23	Ongoing - This action is to ensure deployment of GPON fibre infrastructures.	Recent massive road construction across the state	The EoDBC has engaged the contractors of the roads and have an agreement that, they will make adequate space in between the dual ways for the laying of the cables. Work is going on as the construction progress
			C.1 increase in total deployed GPON fibre optic cable kilometres against 2022 baseline meets target. Basic target: 20-99% Stretch target: >100%	Ensure that there is an increase of more than 100% in the total deployed GPON fibre optic cable kilometers against 2022 as baseline	ZUREPB & ZITDA	SABER Coordinating Secretariat	1-Jan-23	31-Dec-23	Ongoing - This reform action is aimed at ensuring a significant increase in fibre optic deployment in the state	Recent massive road construction across the state	The EoDBC has engaged the contractors of the roads and have an agreement that, they will make adequate space in between the dual ways for the laying of the cables. Work is going on as the construction progress

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3	<b>Sustainable Large-Scale Investments</b>	(i) To strengthen the State investment promotion agency for service delivery to investors and targeted efforts towards attracting and retaining investment (ii) To ensure transparency and easier access to information and participation for stimulation of investment in the economy of the State; (iii) To promote effective Public-Private Partnership (PPP) models in the State	A. mandate Zamfara Investment Promotion Agency (state level technical unit) as the lead organization to facilitate PPP and promote investment into the State	Enact a Law establishing a State Investment Promotion Agency and develop a strategic plan to operationalise the agency.	MoC & Investment Promotion Agency	SABER Coordinating Secretariat, SSG Office, Ministry of Justice & State House of Assembly	1-Jan-23	31-Mar-23	Completed - This reform action is aimed at establishing Investment Promotion Agency.	A law for the establishment of Zamfara Investment Promotion Agency has been enacted and ascerted. It was also been published on the state official web site "www.zamfara.gov.ng"	Not Applicable
			A.1. obtain the approval of the State Executive Council (EXCO) mandating Investment Promotion Agency as lead agency to facilitate PPP and promote investment into Zamfara State	Enact and implement a State Public Private Partnership Law designating IPA as lead agency for PPP facilitation	MoC & Investment Promotion Agency	SABER Coordinating Secretariat	1-Jan-23	31-Mar-23	Completed - This reform action is aimed at enacting and implementing PPP partnership Law	The approval has been given and Executive Order was issued to that effect. Bot the law and executive order were published on the state official web site "www.zamfara.gov.ng"	Not Applicable
			A.2 obtain the approval of HoA mandating Investment Promotion Agency as lead agency to facilitate PPP and promote investment into Zamfara State	Enact and implement a State Public Private Partnership Law designating a lead agency for PPP facilitation	MoC & Investment Promotion Agency	SABER Coordinating Secretariat	1-Jan-23	30-Jun-23	Completed - This reform action is aimed at empowering IPA as a lead agency for PPP facilitation in the state.	The law establishing the ZIPA contained all such approval. The law was published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	Not Applicable

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			A.3. implementation of the mandate that Investment Promotion Agency should be the lead agency to facilitate PPP in the State	Enact and implement a State Public Private Partnership Law designating IPA as lead agency for PPP facilitation	Investment Promotion Agency	Office of the Head of Service (OHoS), MoC & SABER Coordinating Secretariat	1-Jan-23	31-Jul-23	Completed - This reform action is to enact and implement PPP Law.	This was also contained in the establishment law and Executive Order which are all published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	Not Applicable
			B. Establishment of effective PPP models	Develop a frameworks to determine the PPP models required for various investment opportunities in the State.	Investment Promotion Agency	MoC, Organized Private Sector & SABER Coordinating Secretariat	1-Jan-23	31-Jul-23	Completed - This action is to develop PPP models.	The model was developed by the Agency	Not Applicable
			B.1 establishment of Zamfara State Fiscal Commitment and Contingent Liability (FCCL) Management Framework	Develop and obtain State EXCO approval for a Fiscal Commitment and Contingency Liability Management Framework	MoC & Investment Promotion Agency	Organized Private Sector & SABER Coordinating Secretariat	1-Jan-23	31-Jul-23	Ongoing - delayed - This reform action is aimed at obtaining EXCO approval for Fiscal Commitment and Contingency Liability Management framework	EXCO dropped the memo and refer the memo to the State House of Assembly	SABER Coordinating Secretariat will push for the enactment of the law in 2024
			B.2 establishment of PPP legal and institutional framework, including guidelines and manual	IPA to develop guidelines and manual of PPP framework. The beneficiaries are the investors and business owners.	MoC & Investment Promotion Agency	Organized Private Sector, SSG Office, MoJ	1-Jan-23	31-Jul-23	Ongoing - delayed - This reform action is aimed at providing guidelines and manual for PPP.	The manual awaits Governor's approval	EoDBC were engaged to facilitate the Governor's approval before the end of 3rd quarter of 2024



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			B.3 establishment of the PPP disclosure Framework	PPP framework established and published on state website	Investment Promotion Agency	MoC, Organized Private Sector, SSG Office, MoJ	1-Jan-23	31-Jul-23	Ongoing - Establish PPP Framework	the PPP disclosure manual has been developed by the IPA	EoDBC were engaged to facilitate adoption of the manual in 2024
			B.4 online publication of the: (i) PPP Fiscal Commitment and Contingent Liability (FCCL) Management Framework; (ii) PPP legal and institutional framework, including guidelines and manual; and (iii) PPP disclosure framework	(i) Amendment of PPP Law to include FCCL Management framework (ii) PPP Guidelines and manual to be developed (III) PPP disclosure framework to be implemented	SABER Coordinating Secretariat	ZITDA, MoC & Investment Promotion Agency	1-Jan-23	31-Jul-23	Completed - This reform action is aimed at amending PPP Law	All the documents were published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	Not Applicable
			B.5. adoption and disclosure of PPP pipeline (of which at least 50% is linked to climate adaptation and mitigation)	Publish a list of PPP projects and their respective status to promote transparency.	SABER Coordinating Secretariat	ZITDA, MoC & Investment Promotion Agency	1-Jan-23	31-Jul-23	Completed - This reform action is to publish list of all PPP projects in the state	The PPP projects were published on the state official web site "www.zamfara.gov.ng"	The exercise is a continuous in nature. Therefore, it will keep updating
			B.6. online publication (or web-based disclosure portal) of the pipeline projects	Investment Promotion Agency to publish pipeline projects on her website. The beneficiaries are the potential investors	Investment Promotion Agency	MoC, ZITDA & SABER Coordinating Secretariat	1-Jan-23	31-Jul-23	Completed - publication of PPP pipeline	All existing pipeline projects were published on the state official web site "www.zamfara.gov.ng"	The exercise is a continuous in nature. Therefore, it will keep updating

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			C. establishment of State Project Facilitation Fund with a minimum funding of 3% of the total pipeline estimated capital investment	Establish a State Wealth Fund which will include Project Facilitation Fund to catalyze private investments	Investment Promotion Agency	MoC, MoF, MoBEP & SABER Coordinating Secretariat	1-Jan-23	31-Jul-23	Ongoing - To establish a state wealth fund.	Ministry of Commerce sent request for the inclusion of this activity in the 2024 budget revision	To follow up with the Ministry of Budget & Planning and State House of Assembly to ensure its inclusion in the review
			D. develop an inventory/ database of all investment incentives (Federal and State) available in Zamfara State	Inventory of all investment incentives in the State already developed and published online. The beneficiaries are the investors and business owners.	Investment Promotion Agency	MoC, ZIRS, SABER Corodinating Secretariat	1-Jan-23	31-June-2023	Completed - to publish inventory of all investment incentives in the state.	All existing investment incentives were published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	Not Applicable
			D.1. online publication of the inventory of all investment incentives available in the State	Inventory of all investment incentives in the State already published online. The beneficiaries are the investors and business owners.	Investment Promotion Agency	ZIRS, ZITDA	1-Jan-23	31-Mar-23	Completed - to publish inventory of all investment incentives in the state.	All existing investment incentives were published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	Not Applicable
			E. Update of state website with required information (including information on access to credit)	State website to be updated with required information. The beneficiaries are the investors, business owners and potential investors	Investment Promotion Agency	MoC, MoF, MoBEP & SABER Coordinating Secretariat	1-Jan-23	31-June-2023	Completed - To provide additional information of IPA on the state web site	The update was published on the state official web site "www.zamfara.gov.ng"	Not Applicable

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			F. organization of quarterly information sessions annually for investors	Ensure at least 2 sessions are held in 2023 to engage with investors operating in Zamfara State, to discuss among others Business Environment Reforms and tax compliance.	Investment Promotion Agency	MoC	1-Jan-23	31-Dec-23	Ongoing - This reform action is to conduct engagement sessions with investors operating in the state	One session was held in November 2023 for the 4th quarter of 2023	This activity will continue in 2024
			G. development and adoption of aftercare and retention program	Develop and implement an aftercare programme that caters to existing investors.	Investment Promotion Agency	MoC	1-Jan-23	31-Mar-23	Ongoing - This action is to develop and implement an aftercare programme in the state.	Work on progress as relevant stakeholders were currently working on the aftercare and retention program	Expected to be completed in 2024
4	<b>Increased Transparency of official fees and procedures</b>	(i) To increase transparency of official fees and procedures focusing on key business environment enabling MDAs in Zamfara State; (ii) To expand access to regular information for greater regulatory efficiency, lower compliance costs and better regulatory quality; (iii) To reduce overlapping of licensing requirements;	A. mapping and developing business regulatory processes in BEE MDAs	SABER Coordinating Secretariat shall work with the selected BEE MDAs to develop a business regulatory processes inclusive of fee structures in the State.	Zamfara Inland Revenue Service (ZIRS), VIO Office & Water Board (WB)	SABER Coordinating Secretariat	1-Jan-23	30-Jun-23	Completed - This reform action is to develop business regulatory process in BEE MDAs.	Executive Order was issued by the Governor to all BEE MDAs to map and develop business regulatory processes. The Executive Order was published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	BEE MDAs to publish all the regulatory processes in government official web sites
			A.1. publication of the regulatory processes to include fees, services, delivery timelines in 5 Business Enabling Environment (BBE) MDAs on the State official Website	Publish the business regulatory processes put in place on the official website of the State so that old and new business owners can access it easily	ZIRS, VIO & WB	SABER Coordinating Secretariat	1-Jan-23	30-Jun-23	Ongoing - This action is to make available on the state web site business regulatory processes put in place in the state	3 MDAs out of the 5 BEE MDAs has already published on the official website (ZAGIS, ZUREP and Water Board)	The remaining 2 MDAs will published their regulations before end of 3rd quarter of 2024

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		(iv)To reduce potential discretionary behaviours	A.2. develop State Grievance Redress Mechanism with legal backing	State will develop guidelines for Grievance Redress Mechanism (GRM) and ensure it has the required legal support	ZIRS, VIO & WB	SABER Coordinating Secretariat	1-Jan-23	30-Jun-23	Completed - This action provides guidelines for GRM.	GRM has been developed in the state with legal backing via Executive Order signed by the Governor	Designated Desk Officers to be appointed at each BEE MDA
			A.3 development of Service level agreements in the BEE MDAs	SABER Coordinating Secretariat shall coordinate the BEE MDAs to reach a level of agreement on service areas for each MDA to remove overlapping roles	SABER Coordinating Secretariat	BEE MDAs	1-Jan-23	30-Jun-23	Completed - develop a service level agreement in the BEE MDAs	All BEE MDAs has developed their service level agreements	Not Applicable
			A.4. issuance of State Executive Order to direct 5 BEE MDAs to publish on State official website(s) their fees, procedures, SLAs, GRM, and mandatory advance communication rule	An Executive order directing the BEE MDAs to publish their fees, procedures, SLAs, GRM and mandatory advance communication rule on the State official website	SABER Coordinating Secretariat	SSG Office & Ministry of Justice	1-Jan-23	30-Jun-23	Completed - This reform action is to issue an Executive Order to BEE MDAs to publish their fees, procedures, SLAs	Executive Order has been given by the Governor and published on the state official web sites "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	Not Applicable
			A.5 online publication of the report on monthly basis the operation and implementation of the GRM and SLAs in the BEE MDAs	Publish monthly reports on GRM and SLA compliance on the State website.	SABER Coordinating Secretariat	ZITDA	31-Jan-23	31-Dec-23	Ongoing - on time - online publication of reports on monthly basis by BEE MDAs.	Executive Order was issued on the establishment of GRM and State GRM officer has been appointed	Selection procedures were already put in place for the appointment of Desk officers at each BEE MDA to facilitate and ease the exercise

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5	<b>Domestic and external trade competitiveness</b>	To reduce and regulate multiple formal and informal checkpoints on inter-state movement of goods	A. establishment and online publication of schedule of trade related fees and levies on inter-state movement of goods	Provide comprehensive information on schedule trade related fees and levies on inter-state movement of goods	MoC	MoF, MoBEP, Organised Private Sector	1-Jan-23	28-Feb-23	Completed - This reform action is to establish and publish all schedules of trade related fees and levies on the inter-state movement of goods.	Schedules of trade related fees and levies on inter-state movement of goods was published on the state official web site "www.zamfara.gov.ng" and web site of both Ministry of Finance, Accountant General's Office and that of Ministry of Budget & Planning	Not Applicable
			A.1. sensitization on the schedule of trade related fees and levies on inter-state movement of goods	Conduct advocacy meetings with groups and unions, embark on distribution of leaflets and fliers to sensitize the operators	MoC	Chamber of Commerce, NOA & SABER Coordinating Secretariat	1-Jan-23	31-Mar-23	Completed - This reform action is to carryout various sensitization to the operators.	The meeting was conducted and pictures taken are published on the State SABER Secretariat Official Website "www.saber.zm.gov.ng"	Not Applicable
			B. establishment of GRM for traders with SMS/hotline for reporting and redress	Establish an office and appoint a desk officer whose phone number shall be made available to the public to receive complaints	MoC	SABER Coordinating Secretariat, MoJ, Organized Private Sector	1-Jan-23	30-Jun-23	Ongoing - establishment of GRM desk	Executive Order was issued on the establishment of GRM system in the state and it was published on the state official web site "www.zamfara.gov.ng" and "www.saber.zm.gov.ng"	State GRM Officer was appointed and Selection procedures were already put in place for the specific MDAs Desk Officers
			B.1 reporting on issues which are addressed by the GRM on monthly basis	Produce a monthly report of their activities to the Secretariat for monitoring purpose	GRM Desk Officer	MoC, SABER Coordinating Secretariat	30-Jun-23	31-Dec-23	Ongoing - publish monthly report of GRM on state web site	GRM Officer has been appointed recently and she was given mandate to start operation immediately	For 2023, there was not report submitted as she was appointed in mid 2024

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			C. establishment of State Committee on Export promotion (SCEP)	The Committee shall be put in place	MoC & SABER Coordinating Secretariat	SOG Office	1-Jan-23	31-Jan-23	Completed - to establish state committee on Export Promotion	The committee was set up by the government	Not Applicable
			C.1 allocation of an operational budget to the SCEP in the 2024 budget	Ministry of Commerce shall include the SCEP in its 2024 budget estimate	MoC	MoBEP, HoA & SABER Coordinating Secretariat	1-Jan-23	31-Dec-23	Completed - to allocate operation budget to the SCEP.	The sum of N100 million was appropriated for the SCEP activities in the approved 2024 Budget	The committee has enough funding to perform its function
			D. develop Zamfara State export strategy and guidelines	A strategy leveraging the One State One product for Export national strategy should be developed	MoC	SCEP	1-Jan-23	31-Mar-23	Ongoing - This reform action is to develop state export strategy and guidelines	The committee has already commenced putting strategies and guidelines for the Export activities in the state	20 Exporters will be supported in 2024 across the state
			D.1 online publication of Zamfara State Export Strategy and Guidelines	SABER Coordinating Secretariat shall publish the State Export Strategy and Guidelines for easy accessibility	MoC, SCEP	ZITDA & SABER Coordinating Secretariat	1-Apr-23	30-Jun-23	Ongoing - publication of state export strategy and guidelines for viewing of the general public	The strategies and guidelines were developed by the committee awaiting Executive Council approval to publish them online and commence operation	SABER Secretariat has engaged the EXCO secretariat to ensure approval has been given to the document within the 3rd quarter of 2024
			E. eliminate haulage fees and charges in year 2024	BEE MDAs shall gradually work out the removal of haulage fees and charges by end of 2025 by obtaining the approval of the Governor	MoC	ZIRS, HoA	1-Dec-23	31-Dec-23	Ongoing - This reform action is to develop framework to eliminate haulage fees and charges	BEE MDAs in collaboration of the Ease of Doing Business Council has already put mechanisms in place to ensure achieving this goal by 2025	Work in progress and approval will be given before the end of 2024

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			F. increase the number of firms with export certificates from Nigerian Export Promotion Council (NEPC) attracted to the State	SCEP and Ministry of Commerce shall make sensitization campaign to attract new Exporters with incentives put in place to help Export business in the State	MoC	Chamber of Commerce, NOA & SABER Coordinating Secretariat	1-Jan-23	1-Jan-24	Completed - conduct sensitization campaign to attract new exporters.	SCEP and Ministry of Commerce with support of SABER Secretariat conducted multiple sensitization campaign in that direction, evidence pictures were published on "www.saber.zm.gov.ng"	New firms that shown interest in export will be supported in 2024 to obtain certificates from the NEPC
6	<b>Simplification of State and Local Business Tax Regimes</b>	To enhance the procedures of payment of tax in the State	A. review the existing State revenue law to adopt presumptive turnover tax regime for small businesses	To review the Zamfara State Board of Internal Revenue Law	ZIRS, VIO & WB	SABER Coordinating Secretariat	1-Jan-23	30-Sep-23	Completed - This reform action is aimed at reviewing the state revenue law.	The revenue laws have been reviewed and published on the state official web site "www.zamfara.gov.ng"	Not Applicable
A.1 establish a presumptive turnover tax regime for small businesses in Zamfara State			Achieve 100% growth in both number of taxpayers and value of taxes collected	ZIRS	SABER Coordinating Secretariat, NOA & Ministry of Information	1-Jan-23	30-Sep-23	Ongoing - to ensure significant growth in taxpayers and value of taxes collected	Work on progress. State government has revised the State Revenue Laws and new management for the Board of Internal Revenue was mandated to achieve this before end of 2024	Activity is still ongoing	
B. subsume all business-related local government charges/fees/taxes into a consolidated demand notice			Generate harmonized Demand Notice	ZIRS	Technical Revenue Committee	1-Jan-23	1-Sep-23	Completed - to generate harmonized demand notice	Harmonized demand notice has been generated and evidence of such demand notice has been published on the state official web site "www.zamfara.gov.ng"	Not Applicable	

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Responsible MDA	Contributing MDAs	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			B.1 raise consolidated demand notices for all business-related local government charges/fees/taxes	Print and serve consolidated Demand Notices	ZIRS	Technical Revenue Committee	31-Mar-23	30-Sep-23	Completed - to serve consolidated demand notices	Consolidated demand notice has been printed and evidence of service has been published on the state official web sites "www.zamfara.gov.ng" and "www.zirs.zm.gov.ng"	Not Applicable
			C. establish electronic platform for collection of taxes, levies and fees from businesses and generate automated e-receipt (QR code or unique payment ID) for all BEE MDAs	Develop Electronic Payment Solution	ZIRS	SABER Coordinating Secretariat	1-Jun-23	30-Sep-23	Completed - This reform action is to develop electronic payment solution for tax payers in the state	The payment solution has been developed. Link has been provided in the State Board of Internal Revenue web site "www.zirs.zm.gov.ng"	Not Applicable
			D. ensure electronic payment of all State-level and local government taxes, levies and fees from business (with adoption of at least 75% of State collection of taxes, levies and fees from businesses	Increase adoption of electronic Payment of taxes	ZIRS	SABER Coordinating Secretariat	1-Jun-23	1-Oct-23	Completed - to engage in multiple sensitization on the use of electronic channels by the tax payers in the state.	State Government has made it mandatory for all tax payers to pay through the electronic payment system - "Pay Zamfara App"	Not Applicable



S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Responsible MDA	Contributing MDAs	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
7	<b>Quick determination of commercial disputes</b>	To improve the State Judiciary and strengthen access to an efficient commercial justice system	A. establishment of State Judicial Committee by the Chief Judge of Zamfara State Judiciary	The chief Judge of Zamfara State Judiciary shall obtain the approval of the Governor for the establishment of Judicial Committee	High Court	SSG Office, MoJ, HoA	1-Jan-23	30-Jun-23	Completed - to establish State Judicial Committee on Small Claims Courts	The Judicial Committee has been established by the Hon. Chief Justice to tailguard the activities of the Small Claims Courts. The membership of the committee has been published on the state official web site "www.zamfara.gov.ng"	Not Applicable
			B. establishment and operation of small claims courts (tried at least one case each)	The Judicial Committee shall appoint some judges to preside over the small claims courts in the State	High Court	SSG Office, MoJ, HoA	1-Jan-23	31-Mar-23	Completed - to establish Small Claims Courts in the state	2 Small Claims Court were established. Details published on the state official web site "www.zamfara.gov.ng"	Additional 3 Claims Courts are expected to be established in 2024
			B.1 Development of the State Judiciary website	to ensure transparency, the State Judiciary shall establish a functional website	SABER Coordinating Secretariat	High Court, MoJ & ZITDA	1-Jan-23	30-Jun-23	Completed - to establish functional judiciary web site in the state	All activities of the Judiciary were now published on the state official web site "www.zamfara.gov.ng"	Judiciary web site has been developed "www.zshcj.com"
			B.2 publication on State Judiciary website the practice Directions of the small claims courts	to ensure transparency, the State Judiciary shall establish a functional website	High Court	SABER Coordinating Secretariat & ZITDA	1-Jan-23	30-Jun-23	Completed - to establish functional judiciary web site in the state	The Practice direction has been published on the state official web site "www.zamfara.gov.ng"	Not Applicable
			B.3. write monthly report for small claims courts from inception of the courts to December 2023	The Judiciary shall provide a monthly report on the activities of the small claims court on a monthly basis	High Court	MoJ	1-Jan-23	31-Dec-23	Completed - to increase transparency in the judicial processes	Reports of inception to December 2023 has been published on the state official web site "www.zamfara.gov.ng"	The monthly report will be continued and to be published every quarter

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Responsible MDA	Contributing MDAs	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
			C. submit disposition time report to include the % of cases dispose within 60 days	The Judiciary shall provide a monthly report on the activities of the small claims court on a monthly basis and ensure at least 80% performance achievement	High Court	MoJ	1-Jan-23	30-Jun-23	Ongoing - to increase transparency in the judicial processes	Work on progress: evidence of such cases disposed with the time frames for 2023 has been published on the state official web site "www.zamfara.gov.ng"	This activity is a continuous activity
			D. submit execution time report to include the % of judgement executed within 30 days	The Judiciary shall provide a monthly report on the activities of the small claims court on a monthly basis and ensure at least 80% performance achievement	High Court	MoJ	1-Jan-23	30-Jun-23	Ongoing - to increase transparency in the judicial processes	Work on progress: evidence of such cases disposed with the time frames for 2023 has been published on the state official web site "www.zamfara.gov.ng"	This activity is a continuous activity